

! Please note that these are only recommendations. The IKI Small Grants Team does not take any responsibility for third-party websites, links, or materials.



Capacity development at IKI Small Grants

Recommendation list for Results-Based Project Management (RBPM)

The table offers a comprehensive overview of courses on Results-Based Project Management (RBPM), covering different levels, focus areas, and scales. Feel free to explore the different options - these are just suggestions to help guide your capacity development.

Course Name	Duration	Language	Focus	Level	Website	Provider	Certificate
GIZ Internal Courses							
Evaluations of Projects in International Development Cooperation	30 min - up to several hours (self-paced course)	English	Contribution analysis and Efficiency analysis	Advanced	https://learning.giz.de/pub/Evaluations-of-Projects-in-International-Developme/id/19.9244.5-003.00	GIZ	Certificate
RBPM Tutorial IKI Small Grants	7 min	English	Indicators	Introductory	Resources IKI Small Grants (iki-small-grants.de)	IKI SG	No certificate
RBPM Webinar IKI Small Grants	1.2 hour	English	Introduction to RBPM	Introductory	Resources IKI Small Grants (iki-small-grants.de)	IKI SG	No certificate
Introduction Courses RBPM							
General Project Planning	60 min	English	General Project Planning Topics Overview: project planning, project implementation, development cooperation, stakeholders, project design, project objectives	Introductory	https://online.atingi.org/enrol/index.php?id=108	GIZ/ Atingi	Certificate
How to: Time and Resource Planning	60 min	English	Project Management; Topics Overview: time planning, resource planning, project phases, milestones, Gantt chart, human capacity planning	Introductory	https://online.atingi.org/mod/scorm/view.php?id=78686&forceview=1	GIZ/ Atingi	Certificate
Free: Introduction To Results-Based Management	1.5 hours	English	The history and principles of RBM What are results and what is the Results Chain?	Introductory	https://www.eldtraining.com/p/results-based-management-intro	ELD Training	Certificate
Project Management Essentials (Free Certificate Program)	5 hours	English. Other languages coming soon.	Managing projects ✓ Designing projects ✓ Planning projects ✓ Implementing projects ✓ Closing projects	Introductory	https://ready.csod.com/ui/lms-learning-details/app/curriculum/a2def03a-7f81-4642-be14-20ccd4de1689	DisasterReady	Certificate
Advanced Courses RBPM							
Global challenges in practice: designing a development intervention	12 hours	English	Understand why development interventions need managing, project cycle, adaptive management approach, alternative methods to evaluate a development intervention.	Advanced	https://www.open.edu/openlearn/money-business/leadership-management/global-challenges-practice-designing-development-intervention/content-section-overview?active-tab=description-tab	The Open University via OpenLearn	Certificate
Mainstreaming for Civil Society Organisations	7 modules each 1-2 hours; 14 hours in total	English	Mainstreaming in the Programme/Project Cycle: Gender, Disability, HIV and AIDS, Youth, Environmental Justice and Climate Change	Advanced	https://online.atingi.org/enrol/index.php?id=1162	GIZ/ atingi developed by NIRAS-IP	No certificate

! Please note that these are only recommendations. The IKI Small Grants Team does not take any responsibility for third-party websites, links, or materials.



						Consult GmbH on behalf of the European Union and German government.	
Results-based Management for Civil Society Organisations	7 modules each 1-2 hours; 14 hours in total	English	Results Chain (Outcomes; Outputs; Indicators); Strategic Planning for Result; Monitoring and Evaluation, Reporting	Advanced	https://online.atingi.org/enrol/index.php?id=1092	GIZ/ atingi developed by NIRAS-IP Consult GmbH on behalf of the European Union and German government.	No certificate
Introduction to Project Cycle Management	5 hours	English French Spanish	Project Cycle Management	Introductory	Introduction to Project Cycle Management ITCILO	International Training Centre (ITC)	Certificate
Courses on RBPM with different specialisations							
Gender responsive Results-Based Management	6-7 hours	English	Module 1: Introduction to RBM, Module 2: Problem and Context Analysis, Module 3: Results Chain, Module 4: Outcomes, Module 5: Outputs, Module 6: Indicators, Module 7: Planning for Results, Module 8: Theory of Change, Module 9: Monitoring Results, Module10: Results Reporting	Advanced	Summary of Gender responsive Results-Based Management	UNICEF	Certificate
IDBx: PM4R Agile: Agile mindset in development projects	10 weeks each 2 hours	English Spanish	PM4R	Advanced	IDBx: PM4R Agile: Agile mindset in development projects edX	IDBx	No certificate

EXTRA IKI SMALL GRANTS TIPS

RESEARCH

CAPACITY ANALYSIS

Before downloading anything, identify the needs of your organisation.

Once identified, look for a suitable software that corresponds best to your needs. Also, think long-term! You might be able to use that software again in another project.



USE AI

NEW POSSIBILITIES

Artificial Intelligence is a very useful resource to gather and analyse data, or simply to ask questions.

AI may pose a threat to your data protection. Consult with your organisation before giving out sensible data. You can always modify the data, so it doesn't include names or other sensible information.



INTEGRATE

USE SOFTWARE FAMILIES

Google and Microsoft have a wide variety of software. Using the same software will help integrate the data.

Check software compatibility with your own programs before buying.



LESS IS BETTER

DATA IS ABOUT EXPLAINING

Just because you download a lot of software doesn't mean your data will be more comprehensible.

Make short, concise and visual graphs. Ask us if you have any questions!



Published by:

Deutsche Gesellschaft für
Internationale Zusammenarbeit (GIZ) GmbH

Registered offices Bonn and Eschborn, Germany

Contact:

David Fuchs, Head of Programme
Potsdamer Platz 10
10963 Berlin, Germany
T +49 30 338 424 492
E iki-small-grants@giz.de
I www.giz.de / www.iki-small-grants.de/

Programme:

IKI Small Grants

On behalf of the German Federal Ministry for the Economic Affairs and Climate Action (BMWK), the Federal Foreign Office (AA) and the Federal Ministry for the Environment, Nature Conservation, Nuclear Safety and Consumer Protection (BMUV) Berlin, Germany

GIZ is responsible for the content of this publication.

April 2025